Docusign Envelope ID: 717D8AA6-24ED-4EBA-B128-E244565A2DE0

Aduro Clean Technologies

Geleen, April 21, 2026

To:
The State Secretary for Economic Affairs and Climate
Ministry of Economic Affairs and Climate (EZK)
and
The Provincial Executive of Limburg

Re: Chemelot Clusterplan

Dear Madam/Sir,

On behalf of Aduro Clean Technologies a site user at the Chemelot industrial cluster in Geleen, we hereby express our support for the Chemelot Clusterplan dated April 7, 2026 as coordinated by Stichting Chemelot together with the Province of Limburg, the Ministry of Economic Affairs and Climate and the Chemelot site users.

Aduro Clean Technologies endorses the overall ambition and direction of the Chemelot Cluster, in particular:

- To maintain Chemelot as a competitive and relevant chemical cluster in Europe, including maintaining and growing the production of *EU-critical chemicals (currently 8)* and *a growing number of unique value chains (currently 5)*;

- To transition towards a low-carbon and circular chemical cluster by 2045 in line with Chemelot's climate and circularity ambitions, while safeguarding industrial activity and employment;

Aduro Clean Technologies supports the Clusterplan as a robust framework for the long-term development of Chemelot and its role in enabling future private investments and the transition towards a competitive, low-carbon, and circular industrial cluster.

In this context, Aduro Clean Technologies supports the inclusion of its company-specific projects and initiatives as reflected in the Clusterplan, including Aduro plastic to Naphtha plant , and is prepared to continue exploring their further development and potential implementation in constructive dialogue with the relevant public stakeholders.

Aduro Clean Technologies previously signed the process commitment letter dated February 16, 2026 and confirms that it has cooperated in this process, provided input to the Clusterplan, and agrees to the inclusion of the information it has shared as part of the Clusterplan and its further use in this context under the confidentiality provisions as described in the process commitment letter.

Aduro Clean Technologies is furthermore willing to cooperate in the next steps around the realization and possible further elaboration of the Clusterplan, including the refinement of project details, the exploration of appropriate public support instruments and the coordination of implementation where relevant.

Aduro Clean Technologies further confirms that it will seek to maximize private commitment and funding for its initiatives in the first instance and will subsequently explore the use of existing public support instruments and subsidy schemes, where appropriate. Where such existing instruments do not sufficiently address any remaining viability gap, Aduro Clean Technologies is prepared to engage in dialogue with the relevant public stakeholders on potential cluster-specific tailor-made support arrangements.

Aduro Clean Technologies believes that the implementation of the Clusterplan and the associated projects can make a significant contribution to strengthening Chemelot's competitiveness, accelerating the low-carbon and circular transition of the cluster, and reinforcing its long-term strategic relevance for the Netherlands and the European Union.

This letter is intended solely as an expression of support in principle for the Chemelot Clusterplan and its overall direction. It is explicitly non-binding and does not:

- Create or imply any legal obligation or commitment for Aduro Clean Technologies to invest, to enter into specific contracts, or to accept specific terms;

- Replace or prejudge any internal approvals, corporate governance processes or investment decisions of Aduro Clean Technologies;

- Constitute any form of guarantee, surety or legally enforceable undertaking towards any public or private party.

Any concrete commitments by Aduro Clean Technologies regarding specific projects, investments or contractual arrangements will be subject to:

Docusign Envelope ID: 717D8AA6-24ED-4EBA-B128-E244565A2DE0

- Separate negotiations and mutually agreed, legally binding documentation (where applicable);
- Usual internal decision-making procedures of Aduro Clean Technologies;
- Satisfactory regulatory, market and financing conditions.

Aduro Clean Technologies is, however, prepared to continue engaging constructively with Stichting Chemelot, the Province of Limburg, the Dutch Government and where relevant other site users to:

- Further elaborate and, where appropriate, update the Chemelot Clusterplan;
- Contribute to the development of concrete implementation arrangements for the identified projects and enabling measures;

Yours faithfully,

Mr. E. Appelman

CRO

Aduro Clean Technologies

Docusign Envelope ID: CDDDDB38-2786-4D1B-A218-435EED6F4933

AnQore B.V.

Geleen, April 20, 2026

To:
The State Secretary for Economic Affairs and Climate
Ministry of Economic Affairs and Climate (EZK)
and
The Provincial Executive of Limburg

Re: Chemelot Clusterplan

Dear Madam/Sir,

On behalf of AnQore B.V. a site user at the Chemelot industrial cluster in Geleen, we hereby express our support for the Chemelot Clusterplan dated April 7, 2026 as coordinated by Stichting Chemelot together with the Province of Limburg, the Ministry of Economic Affairs and Climate and the Chemelot site users.

AnQore B.V. endorses the overall ambition and direction of the Chemelot Cluster, in particular:

- To maintain Chemelot as a competitive and relevant chemical cluster in Europe, including maintaining and growing the production of *EU-critical chemicals (currently 8)* and *a growing number of unique value chains (currently 5)*;

- To transition towards a low-carbon and circular chemical cluster by 2045 in line with Chemelot's climate and circularity ambitions, while safeguarding industrial activity and employment;

AnQore B.V. supports the Clusterplan as a robust framework for the long-term development of Chemelot and its role in enabling future private investments and the transition towards a competitive, low-carbon, and circular industrial cluster.

In this context, AnQore B.V. supports the inclusion of its company-specific projects and initiatives as reflected in the Clusterplan, including Maine Thermal Oxidizer and Chemelot North integration & Value creation B (ACN-PA46 chain) , and is prepared to continue exploring their further development and potential implementation in constructive dialogue with the relevant public stakeholders.

AnQore B.V. previously signed the process commitment letter dated February 13, 2026 and confirms that it has cooperated in this process, provided input to the Clusterplan, and agrees to the inclusion of the information it has shared as part of the Clusterplan and its further use in this context under the confidentiality provisions as described in the process commitment letter.

AnQore B.V. is furthermore willing to cooperate in the next steps around the realization and possible further elaboration of the Clusterplan, including the refinement of project details, the exploration of appropriate public support instruments and the coordination of implementation where relevant.

AnQore B.V. further confirms that it will seek to maximize private commitment and funding for its initiatives in the first instance and will subsequently explore the use of existing public support instruments and subsidy schemes, where appropriate. Where such existing instruments do not sufficiently address any remaining viability gap, AnQore B.V. is prepared to engage in dialogue with the relevant public stakeholders on potential cluster-specific tailor-made support arrangements.

AnQore B.V. believes that the implementation of the Clusterplan and the associated projects can make a significant contribution to strengthening Chemelot's competitiveness, accelerating the low-carbon and circular transition of the cluster, and reinforcing its long-term strategic relevance for the Netherlands and the European Union.

This letter is intended solely as an expression of support in principle for the Chemelot Clusterplan and its overall direction. It is explicitly non-binding and does not:

- Create or imply any legal obligation or commitment for AnQore B.V. to invest, to enter into specific contracts, or to accept specific terms;

- Replace or prejudge any internal approvals, corporate governance processes or investment decisions of AnQore B.V.;

- Constitute any form of guarantee, surety or legally enforceable undertaking towards any public or private party.

Any concrete commitments by AnQore B.V. regarding specific projects, investments or contractual arrangements will be subject to:

Docusign Envelope ID: CDDDDB38-2786-4D1B-A218-435EED6F4933

- Separate negotiations and mutually agreed, legally binding documentation (where applicable);
- Usual internal decision-making procedures of AnQore B.V.;
- Satisfactory regulatory, market and financing conditions.

AnQore B.V. is, however, prepared to continue engaging constructively with Stichting Chemelot, the Province of Limburg, the Dutch Government and where relevant other site users to:

- Further elaborate and, where appropriate, update the Chemelot Clusterplan;
- Contribute to the development of concrete implementation arrangements for the identified projects and enabling measures;

Yours faithfully,

DocuSigned by:
Sjoerd Zuidema
51C5A6B329B754E7...

Mr. S. Zuidema

CEO

AnQore B.V.

Docusign Envelope ID: 95258B71-9D4B-408C-92A0-1EF6FBFF7D50

ARLANXEO Netherlands BV

Geleen, April 13, 2026

To:
The State Secretary for Economic Affairs and Climate
Ministry of Economic Affairs and Climate (EZK)
and
The Provincial Executive of Limburg

Re: Chemelot Clusterplan

Dear Madam/Sir,

On behalf of ARLANXEO Netherlands BV a site user at the Chemelot industrial cluster in Geleen, we hereby express our support for the Chemelot Clusterplan dated April 7, 2026 as coordinated by Stichting Chemelot together with the Province of Limburg, the Ministry of Economic Affairs and Climate and the Chemelot site users.

ARLANXEO Netherlands BV endorses the overall ambition and direction of the Chemelot Cluster, in particular:

- To maintain Chemelot as a competitive and relevant chemical cluster in Europe, including maintaining and growing the production of *EU-critical chemicals (currently 8)* and *a growing number of unique value chains (currently 5)*;

- To transition towards a low-carbon and circular chemical cluster by 2045 in line with Chemelot's climate and circularity ambitions, while safeguarding industrial activity and employment;

ARLANXEO Netherlands BV supports the Clusterplan as a robust framework for the long-term development of Chemelot and its role in enabling future private investments and the transition towards a competitive, low-carbon, and circular industrial cluster.

In this context, ARLANXEO Netherlands BV supports the inclusion of its company-specific projects and initiatives as reflected in the Clusterplan, including ARLANXEO Vanadium removal and ARLANXEO MVR, and is prepared to continue exploring their further development and potential implementation in constructive dialogue with the relevant public stakeholders.

ARLANXEO Netherlands BV previously signed the process commitment letter dated February 13, 2026 and confirms that it has cooperated in this process, provided input to the Clusterplan, and agrees to the inclusion of the information it has shared as part of the Clusterplan and its further use in this context under the confidentiality provisions as described in the process commitment letter.

ARLANXEO Netherlands BV is furthermore willing to cooperate in the next steps around the realization and possible further elaboration of the Clusterplan, including the refinement of project details, the exploration of appropriate public support instruments and the coordination of implementation where relevant.

ARLANXEO Netherlands BV further confirms that it will seek to maximize private commitment and funding for its initiatives in the first instance and will subsequently explore the use of existing public support instruments and subsidy schemes, where appropriate. Where such existing instruments do not sufficiently address any remaining viability gap, ARLANXEO Netherlands BV is prepared to engage in dialogue with the relevant public stakeholders on potential cluster-specific tailor-made support arrangements.

ARLANXEO Netherlands BV believes that the implementation of the Clusterplan and the associated projects can make a significant contribution to strengthening Chemelot's competitiveness, accelerating the low-carbon and circular transition of the cluster, and reinforcing its long-term strategic relevance for the Netherlands and the European Union.

This letter is intended solely as an expression of support in principle for the Chemelot Clusterplan and its overall direction. It is explicitly non-binding and does not:

- Create or imply any legal obligation or commitment for ARLANXEO Netherlands BV to invest, to enter into specific contracts, or to accept specific terms;

- Replace or prejudge any internal approvals, corporate governance processes or investment decisions of ARLANXEO Netherlands BV;

- Constitute any form of guarantee, surety or legally enforceable undertaking towards any public or private party.

Any concrete commitments by ARLANXEO Netherlands BV regarding specific projects, investments or contractual arrangements will be subject to:

Docusign Envelope ID: 95258B71-9D4B-408C-92A0-1EF6FBFF7D50

- Separate negotiations and mutually agreed, legally binding documentation (where applicable);
- Usual internal decision-making procedures of ARLANXEO Netherlands BV;
- Satisfactory regulatory, market and financing conditions.

ARLANXEO Netherlands BV is, however, prepared to continue engaging constructively with Stichting Chemelot, the Province of Limburg, the Dutch Government and where relevant other site users to:

- Further elaborate and, where appropriate, update the Chemelot Clusterplan;
- Contribute to the development of concrete implementation arrangements for the identified projects and enabling measures;

Yours faithfully,

DocuSigned by:
Chris Borgmans
A3C13D9F0C724D7...

Mr. C. Borgmans

Managing Director

ARLANXEO Netherlands BV

Docusign Envelope ID: 4656D661-28EC-464E-A815-3AC43E0B88A1

Circle Infra Partners

Geleen, April 14, 2026

To:
The State Secretary for Economic Affairs and Climate
Ministry of Economic Affairs and Climate (EZK)
and
The Provincial Executive of Limburg

Re: Chemelot Clusterplan

Dear Madam/Sir,

On behalf of Circle Infra Partners a site user at the Chemelot industrial cluster in Geleen, we hereby express our support for the Chemelot Clusterplan dated April 7, 2026 as coordinated by Stichting Chemelot together with the Province of Limburg, the Ministry of Economic Affairs and Climate and the Chemelot site users.

Circle Infra Partners endorses the overall ambition and direction of the Chemelot Cluster, in particular:

- To maintain Chemelot as a competitive and relevant chemical cluster in Europe, including maintaining and growing the production of *EU-critical chemicals (currently 8)* and *a growing number of unique value chains (currently 5)*;

- To transition towards a low-carbon and circular chemical cluster by 2045 in line with Chemelot's climate and circularity ambitions, while safeguarding industrial activity and employment;

Circle Infra Partners supports the Clusterplan as a robust framework for the long-term development of Chemelot and its role in enabling future private investments and the transition towards a competitive, low-carbon, and circular industrial cluster.

In this context, Circle Infra Partners supports the inclusion of its company-specific projects and initiatives as reflected in the Clusterplan, including Circle Multi-modal corridor to Stein, Circle Harbor Vision and USG/Circle CO^2 and H^2 grid & national connection, and is prepared to continue exploring their further development and potential implementation in constructive dialogue with the relevant public stakeholders.

Circle Infra Partners previously signed the process commitment letter dated February 12, 2026 and confirms that it has cooperated in this process, provided input to the Clusterplan, and agrees to the inclusion of the information it has shared as part of the Clusterplan and its further use in this context under the confidentiality provisions as described in the process commitment letter.

Circle Infra Partners is furthermore willing to cooperate in the next steps around the realization and possible further elaboration of the Clusterplan, including the refinement of project details, the exploration of appropriate public support instruments and the coordination of implementation where relevant.

Circle Infra Partners further confirms that it will seek to maximize private commitment and funding for its initiatives in the first instance and will subsequently explore the use of existing public support instruments and subsidy schemes, where appropriate. Where such existing instruments do not sufficiently address any remaining viability gap, Circle Infra Partners is prepared to engage in dialogue with the relevant public stakeholders on potential cluster-specific tailor-made support arrangements.

Circle Infra Partners believes that the implementation of the Clusterplan and the associated projects can make a significant contribution to strengthening Chemelot's competitiveness, accelerating the low-carbon and circular transition of the cluster, and reinforcing its long-term strategic relevance for the Netherlands and the European Union.

This letter is intended solely as an expression of support in principle for the Chemelot Clusterplan and its overall direction. It is explicitly non-binding and does not:

- Create or imply any legal obligation or commitment for Circle Infra Partners to invest, to enter into specific contracts, or to accept specific terms;

- Replace or prejudge any internal approvals, corporate governance processes or investment decisions of Circle Infra Partners;

- Constitute any form of guarantee, surety or legally enforceable undertaking towards any public or private party.

Any concrete commitments by Circle Infra Partners regarding specific projects, investments or contractual arrangements will be subject to:

Docusign Envelope ID: 4656D661-28EC-464E-A815-3AC43E0B88A1

- Separate negotiations and mutually agreed, legally binding documentation (where applicable);
- Usual internal decision-making procedures of Circle Infra Partners;
- Satisfactory regulatory, market and financing conditions.

Circle Infra Partners is, however, prepared to continue engaging constructively with Stichting Chemelot, the Province of Limburg, the Dutch Government and where relevant other site users to:

- Further elaborate and, where appropriate, update the Chemelot Clusterplan;
- Contribute to the development of concrete implementation arrangements for the identified projects and enabling measures;

Yours faithfully,

Signed by:
Christian Widdershoven
A01968D0C5B1461...

Mr. C. Widdershoven
CEO

Circle Infra Partners

Docusign Envelope ID: C68DA1D0-8F16-4D05-A5E7-706ECD580E6D

Envalior
Imagine the Future

Envalior

Geleen, April 15, 2026

To:
The State Secretary for Economic Affairs and Climate
Ministry of Economic Affairs and Climate (EZK)
and
The Provincial Executive of Limburg

Re: Chemelot Clusterplan

Dear Madam/Sir,

On behalf of Envalior a site user at the Chemelot industrial cluster in Geleen, we hereby express our support for the Chemelot Clusterplan dated April 7, 2026 as coordinated by Stichting Chemelot together with the Province of Limburg, the Ministry of Economic Affairs and Climate and the Chemelot site users.

Envalior endorses the overall ambition and direction of the Chemelot Cluster, in particular:

- To maintain Chemelot as a competitive and relevant chemical cluster in Europe, including maintaining and growing the production of *EU-critical chemicals (currently 8)* and *a growing number of unique value chains (currently 5)*;

- To transition towards a low-carbon and circular chemical cluster by 2045 in line with Chemelot's climate and circularity ambitions, while safeguarding industrial activity and employment;

Envalior supports the Clusterplan as a robust framework for the long-term development of Chemelot and its role in enabling future private investments and the transition towards a competitive, low-carbon, and circular industrial cluster.

In this context, Envalior supports the initiatives as reflected in the Clusterplan and is prepared to continue exploring their further development and potential implementation in constructive dialogue with the relevant public stakeholders.

Envalior confirms that it has cooperated in this process, provided input to the Clusterplan, and agrees to the inclusion of the information it has shared as part of the Clusterplan and its further use in this context under the confidentiality provisions as described in the process commitment letter.

Envalior is furthermore willing to cooperate in the next steps around the realization and possible further elaboration of the Clusterplan, including the refinement of project details, the exploration of appropriate public support instruments and the coordination of implementation where relevant.

Envalior further confirms that it will seek to maximize private commitment and funding for its initiatives in the first instance and will subsequently explore the use of existing public support instruments and subsidy schemes, where appropriate. Where such existing instruments do not sufficiently address any remaining viability gap, Envalior is prepared to engage in dialogue with the relevant public stakeholders on potential cluster-specific tailor-made support arrangements.

Envalior believes that the implementation of the Clusterplan and the associated projects can make a significant contribution to strengthening Chemelot's competitiveness, accelerating the low-carbon and circular transition of the cluster, and reinforcing its long-term strategic relevance for the Netherlands and the European Union.

This letter is intended solely as an expression of support in principle for the Chemelot Clusterplan and its overall direction. It is explicitly non-binding and does not:

- Create or imply any legal obligation or commitment for Envalior to invest, to enter into specific contracts, or to accept specific terms;

- Replace or prejudge any internal approvals, corporate governance processes or investment decisions of Envalior;

- Constitute any form of guarantee, surety or legally enforceable undertaking towards any public or private party.

Any concrete commitments by Envalior regarding specific projects, investments or contractual arrangements will be subject to:

- Separate negotiations and mutually agreed, legally binding documentation (where applicable);

Docusign Envelope ID: C68DA1D0-8F16-4D05-A5E7-706ECD580E6D

- Usual internal decision-making procedures of Envalior;
- Satisfactory regulatory, market and financing conditions.

Envalior is, however, prepared to continue engaging constructively with Stichting Chemelot, the Province of Limburg, the Dutch Government and where relevant other site users to:

- Further elaborate and, where appropriate, update the Chemelot Clusterplan;
- Contribute to the development of concrete implementation arrangements for the identified projects and enabling measures;

Yours faithfully,

Signed by:



Mrs. C. Mitterlehner

EVP Specialty Materials

Envalior

Docusign Envelope ID: 57B65111-5442-427B-A63B-70ACABF3F640

Fibrant B.V.

Geleen, April 14, 2026

To:
The State Secretary for Economic Affairs and Climate
Ministry of Economic Affairs and Climate (EZK)
and
The Provincial Executive of Limburg

Re: Chemelot Clusterplan

Dear Madam/Sir,

On behalf of Fibrant B.V. a site user at the Chemelot industrial cluster in Geleen, we hereby express our support for the Chemelot Clusterplan dated April 7, 2026 as coordinated by Stichting Chemelot together with the Province of Limburg, the Ministry of Economic Affairs and Climate and the Chemelot site users.

Fibrant B.V. endorses the overall ambition and direction of the Chemelot Cluster, in particular:

- To maintain Chemelot as a competitive and relevant chemical cluster in Europe, including maintaining and growing the production of *EU-critical chemicals (currently 8)* and *a growing number of unique value chains (currently 5)*;

- To transition towards a low-carbon and circular chemical cluster by 2045 in line with Chemelot's climate and circularity ambitions, while safeguarding industrial activity and employment;

Fibrant B.V. supports the Clusterplan as a robust framework for the long-term development of Chemelot and its role in enabling future private investments and the transition towards a competitive, low-carbon, and circular industrial cluster.

In this context, Fibrant B.V. supports the inclusion of its company-specific projects and initiatives as reflected in the Clusterplan, including Chemelot North Integration & Value Creation A (NH3–AS-ANON-CPL chain), Fibrant Optionality CPL and Fibrant Maintain AS and Anon production and is prepared to continue exploring their further development and potential implementation in constructive dialogue with the relevant public stakeholders.

Fibrant B.V. previously signed the process commitment letter dated February 12, 2026 and confirms that it has cooperated in this process, provided input to the Clusterplan, and agrees to the inclusion of the information it has shared as part of the Clusterplan and its further use in this context under the confidentiality provisions as described in the process commitment letter.

Fibrant B.V. is furthermore willing to cooperate in the next steps around the realization and possible further elaboration of the Clusterplan, including the refinement of project details, the exploration of appropriate public support instruments and the coordination of implementation where relevant.

Fibrant B.V. further confirms that it will seek to maximize private commitment and funding for its initiatives in the first instance and will subsequently explore the use of existing public support instruments and subsidy schemes, where appropriate. Where such existing instruments do not sufficiently address any remaining viability gap, Fibrant B.V. is prepared to engage in dialogue with the relevant public stakeholders on potential cluster-specific tailor-made support arrangements.

Fibrant B.V. believes that the implementation of the Clusterplan and the associated projects can make a significant contribution to strengthening Chemelot's competitiveness, accelerating the low-carbon and circular transition of the cluster, and reinforcing its long-term strategic relevance for the Netherlands and the European Union.

This letter is intended solely as an expression of support in principle for the Chemelot Clusterplan and its overall direction. It is explicitly non-binding and does not:

- Create or imply any legal obligation or commitment for Fibrant B.V. to invest, to enter into specific contracts, or to accept specific terms;

- Replace or prejudge any internal approvals, corporate governance processes or investment decisions of Fibrant B.V.;

- Constitute any form of guarantee, surety or legally enforceable undertaking towards any public or private party.

Any concrete commitments by Fibrant B.V. regarding specific projects, investments or contractual arrangements will be subject to:

Docusign Envelope ID: 57B65111-5442-427B-A63B-70ACABF3F640

- Separate negotiations and mutually agreed, legally binding documentation (where applicable);
- Usual internal decision-making procedures of Fibrant B.V.;
- Satisfactory regulatory, market and financing conditions.

Fibrant B.V. is, however, prepared to continue engaging constructively with Stichting Chemelot, the Province of Limburg, the Dutch Government and where relevant other site users to:

- Further elaborate and, where appropriate, update the Chemelot Clusterplan;
- Contribute to the development of concrete implementation arrangements for the identified projects and enabling measures;

Ondertekend door:
Martijn Amory
1825A889E01244D...

Yours faithfully,

Mr. M. Amory

CEO

Fibrant B.V.

Docusign Envelope ID: F0A6C71D-31DF-4FB2-B1BC-A30AC0042623

Helix projects B.V.

Geleen, April 17, 2026

To:
The State Secretary for Economic Affairs and Climate
Ministry of Economic Affairs and Climate (EZK)
and
The Provincial Executive of Limburg

Re: Chemelot Clusterplan

Dear Madam/Sir,

On behalf of Helix projects B.V. and its affiliate Helix Projects Netherlands B.V., which legal entity will act as a potential future site user at the Chemelot industrial cluster in Geleen, we hereby express our support for the Chemelot Clusterplan dated April 7, 2026 as coordinated by Stichting Chemelot together with the Province of Limburg, the Ministry of Economic Affairs and Climate and the Chemelot site users. Any reference in this Letter of Support to Helix Projects B.V., includes its affiliate Helix Projects Netherlands B.V.

Helix projects B.V. endorses the overall ambition and direction of the Chemelot Cluster, in particular:

- To maintain Chemelot as a competitive and relevant chemical cluster in Europe, including maintaining and growing the production of *EU-critical chemicals (currently 8)* and *a growing number of unique value chains (currently 5)*;

- To transition towards a low-carbon and circular chemical cluster by 2045 in line with Chemelot's climate and circularity ambitions, while safeguarding industrial activity and employment;

Helix projects B.V. supports the Clusterplan as a robust framework for the long-term development of Chemelot and its role in enabling future private investments and the transition towards a competitive, low-carbon, and circular industrial cluster.

In this context, Helix projects B.V. supports the inclusion of its company-specific projects and initiatives as reflected in the Clusterplan, including Helix pyrolysis plant and hydrotreater and is prepared to continue exploring their further development and potential implementation in constructive dialogue with the relevant public stakeholders.

Helix projects B.V. previously signed the process commitment letter dated February 10, 2026 and confirms that it has cooperated in this process, provided input to the Clusterplan, and agrees to the inclusion of the information it has shared as part of the Clusterplan and its further use in this context under the confidentiality provisions as described in the process commitment letter.

Helix projects B.V. is furthermore willing to cooperate in the next steps around the realization and possible further elaboration of the Clusterplan, including the refinement of project details, the exploration of appropriate public support instruments and the coordination of implementation where relevant.

Helix projects B.V. further confirms that it will seek to maximize private commitment and funding for its initiatives in the first instance and will subsequently explore the use of existing public support instruments and subsidy schemes, where appropriate. Where such existing instruments do not sufficiently address any remaining viability gap, Helix projects B.V. is prepared to engage in dialogue with the relevant public stakeholders on potential cluster-specific tailor-made support arrangements.

Helix projects B.V. believes that the implementation of the Clusterplan and the associated projects can make a significant contribution to strengthening Chemelot's competitiveness, accelerating the low-carbon and circular transition of the cluster, and reinforcing its long-term strategic relevance for the Netherlands and the European Union.

This letter is intended solely as an expression of support in principle for the Chemelot Clusterplan and its overall direction. It is explicitly non-binding and does not:

- Create or imply any legal obligation or commitment for Helix projects B.V., including but not limited to an obligation or commitment to invest, to enter into specific contracts, or to accept specific terms;

- Replace or prejudge any internal approvals, corporate governance processes or investment decisions of Helix projects B.V.;

- Constitute any form of guarantee, surety or legally enforceable undertaking towards any public or private party.

Docusign Envelope ID: F0A6C71D-31DF-4FB2-B1BC-A30AC0042623

Any concrete commitments by Helix projects B.V. regarding specific projects, investments or contractual arrangements will be subject to:

- Separate negotiations and mutually agreed, legally binding documentation (where applicable);
- Usual internal decision-making procedures of Helix projects B.V.;
- Satisfactory regulatory, market and financing conditions.

Helix projects B.V. is, however, prepared to continue engaging constructively with Stichting Chemelot, the Province of Limburg, the Dutch Government and where relevant other site users to:

- Further elaborate and, where appropriate, update the Chemelot Clusterplan;
- Contribute to the development of concrete implementation arrangements for the identified projects and enabling measures;

Signed by:
Yours faithfully,
Mark Vester
978FFAFE267B46F...
Mr. M.I. Vester

CEO

Helix projects B.V.

Docusign Envelope ID: 40F2ABD8-F31C-88E9-81A4-D408EA01FE77

OCI Nitrogen B.V.

Geleen, May 5, 2026

To:
The State Secretary for Economic Affairs and Climate
Ministry of Economic Affairs and Climate (EZK)
and
The Provincial Executive of Limburg

Re: Chemelot Clusterplan

Dear Madam/Sir,

On behalf of OCI Nitrogen B.V., a site user at the Chemelot industrial cluster in Geleen, we hereby express our support for the Chemelot Clusterplan dated April 23, 2026, as coordinated by Stichting Chemelot together with the Province of Limburg, the Ministry of Economic Affairs and Climate and the Chemelot site users.

OCI Nitrogen endorses the overall ambition and direction of the Chemelot industrial cluster, in particular:

- To maintain Chemelot as a competitive and relevant chemical cluster in Europe, including maintaining and growing the production of EU-critical chemicals (currently 8) and a growing number of unique value chains (currently 5).
- To restore and strengthen Chemelot's competitiveness as a prerequisite for the transition towards a low-carbon and circular chemical cluster by 2045, in line with Chemelot's climate and circularity ambitions, while safeguarding industrial activity and employment.

OCI Nitrogen B.V. previously signed the process commitment letter dated February 12, 2026 and confirms that it has cooperated in this process, provided input to the Clusterplan, and agrees to the inclusion and further use of the information it has shared in this context under the confidentiality provisions as described in the process commitment letter.

From OCI Nitrogen's perspective, the Clusterplan reflects the significant potential of Chemelot for the future and appropriately addresses the interdependencies and synergies between site users, existing bottlenecks and the need for support to set the right conditions for success. As such, it represents a constructive first step towards strengthening competitiveness and enabling the transition to a low-carbon and circular cluster.

While further prioritization and choices remain to be made, and without setting out project-specific commitments, OCI Nitrogen is prepared to continue engaging constructively with Stichting Chemelot, the Province of Limburg, the Dutch government and, where relevant, other site users in relation to the Chemelot Clusterplan.

Yours faithfully,

Signed by:
Gert Jan de Geus
Mr GJ de Geus
E0D0943F23A94F8...

Managing Director

OCI Nitrogen B.V.

Docusign Envelope ID: 40F2ABD8-F31C-88E9-81A4-D408EA01FE77

Disclaimer

This letter is intended solely as an expression of support for the Chemelot Clusterplan and its overall direction. It is explicitly non-binding and does not:

- Create or imply any legal obligation or commitment for OCI Nitrogen B.V. to invest in or to participate in specific projects, enter into specific contracts, or to accept specific terms;
- Replace or prejudice any internal approvals, corporate governance processes or investment decisions of OCI Nitrogen B.V. and its shareholder(s);
- Constitute any form of guarantee, surety or legally enforceable undertaking towards any public or private party.

Any concrete commitments by OCI Nitrogen B.V. regarding specific projects, investments or contractual arrangements will be subject to:

- Separate negotiations and mutually agreed, legally binding documentation (where applicable);
- Usual internal decision-making procedures of OCI Nitrogen B.V. and its shareholder(s);
- Satisfactory regulatory, market and financing conditions.

Docusign Envelope ID: D77EF152-FB7F-466B-92FF-FB7C4D040358

REJU

Nanterre, April 16, 2026

To:
The State Secretary for Economic Affairs and Climate
Ministry of Economic Affairs and Climate (EZK)
and
The Provincial Executive of Limburg

Re: Chemelot Clusterplan

Dear Madam/Sir,

On behalf of REJU a site user at the Chemelot industrial cluster in Geleen, we hereby express our support for the Chemelot Clusterplan dated April 7, 2026 as coordinated by Stichting Chemelot together with the Province of Limburg, the Ministry of Economic Affairs and Climate and the Chemelot site users.

REJU endorses the overall ambition and direction of the Chemelot Cluster, in particular:

- To maintain Chemelot as a competitive and relevant chemical cluster in Europe, including maintaining and growing the production of *EU-critical chemicals (currently 8)* and *a growing number of unique value chains (currently 5)*;

- To transition towards a low-carbon and circular chemical cluster by 2045 in line with Chemelot's climate and circularity ambitions, while safeguarding industrial activity and employment;

REJU supports the Clusterplan as a robust framework for the long-term development of Chemelot and its role in enabling future private investments and the transition towards a competitive, low-carbon, and circular industrial cluster.

In this context, REJU supports the inclusion of its company-specific projects and initiatives as reflected in the Clusterplan, including REJU's textile waste Regeneration Hub , and is prepared to continue exploring their further development and potential implementation in constructive dialogue with the relevant public stakeholders.

REJU previously signed the process commitment letter dated February 16, 2026 and confirms that it has cooperated in this process, provided input to the Clusterplan, and agrees to the inclusion of the information it has shared as part of the Clusterplan and its further use in this context under the confidentiality provisions as described in the process commitment letter.

REJU is furthermore willing to cooperate in the next steps around the realization and possible further elaboration of the Clusterplan, including the refinement of project details, the exploration of appropriate public support instruments and the coordination of implementation where relevant.

REJU further confirms that it will seek to maximize private commitment and funding for its initiatives in the first instance and will subsequently explore the use of existing public support instruments and subsidy schemes, where appropriate. Where such existing instruments do not sufficiently address any remaining viability gap, REJU is prepared to engage in dialogue with the relevant public stakeholders on potential cluster-specific tailor-made support arrangements.

REJU believes that the implementation of the Clusterplan and the associated projects can make a significant contribution to strengthening Chemelot's competitiveness, accelerating the low-carbon and circular transition of the cluster, and reinforcing its long-term strategic relevance for the Netherlands and the European Union.

This letter is intended solely as an expression of support in principle for the Chemelot Clusterplan and its overall direction. It is explicitly non-binding and does not:

- Create or imply any legal obligation or commitment for REJU to invest, to enter into specific contracts, or to accept specific terms;

- Replace or prejudge any internal approvals, corporate governance processes or investment decisions of REJU;

- Constitute any form of guarantee, surety or legally enforceable undertaking towards any public or private party.

Any concrete commitments by REJU regarding specific projects, investments or contractual arrangements will be subject to:

Docusign Envelope ID: D77EF152-FB7F-466B-92FF-FB7C4D040358

- Separate negotiations and mutually agreed, legally binding documentation (where applicable);
- Usual internal decision-making procedures of REJU;
- Satisfactory regulatory, market and financing conditions.

REJU is, however, prepared to continue engaging constructively with Stichting Chemelot, the Province of Limburg, the Dutch Government and where relevant other site users to:

- Further elaborate and, where appropriate, update the Chemelot Clusterplan;
- Contribute to the development of concrete implementation arrangements for the identified projects and enabling measures;

Yours faithfully,

Signé par :
590987AF80524B5...

Mr. A. Poincheval

COO

REJU SAS

Docusign Envelope ID: 81160025-63C8-46E9-9637-1D18C887DDC6

ReVentas Ltd.

Geleen, April 14, 2026

To:
The State Secretary for Economic Affairs and Climate
Ministry of Economic Affairs and Climate (EZK)
and
The Provincial Executive of Limburg

Re: Chemelot Clusterplan

Dear [Madam/Sir],

On behalf of ReVentas Ltd. a site user at the Chemelot industrial cluster in Geleen, we hereby express our support for the Chemelot Clusterplan dated April 7, 2026 as coordinated by Stichting Chemelot together with the Province of Limburg, the Ministry of Economic Affairs and Climate and the Chemelot site users.

ReVentas Ltd. endorses the overall ambition and direction of the Chemelot Cluster, in particular:

- To maintain Chemelot as a competitive and relevant chemical cluster in Europe, including maintaining and growing the production of *EU-critical chemicals (currently 8)* and *a growing number of unique value chains (currently 5)*;

- To transition towards a low-carbon and circular chemical cluster by 2045 in line with Chemelot's climate and circularity ambitions, while safeguarding industrial activity and employment;

ReVentas Ltd. supports the Clusterplan as a robust framework for the long-term development of Chemelot and its role in enabling future private investments and the transition towards a competitive, low-carbon, and circular industrial cluster.

In this context, ReVentas Ltd. supports the inclusion of its company-specific projects and initiatives as reflected in the Clusterplan, including ReVentas plastic recycling plant , and is prepared to continue exploring their further development and potential implementation in constructive dialogue with the relevant public stakeholders.

ReVentas Ltd. previously signed the process commitment letter dated February 17, 2026 and confirms that it has cooperated in this process, provided input to the Clusterplan, and agrees to the inclusion of the information it has shared as part of the Clusterplan and its further use in this context under the confidentiality provisions as described in the process commitment letter.

ReVentas Ltd. is furthermore willing to cooperate in the next steps around the realization and possible further elaboration of the Clusterplan, including the refinement of project details, the exploration of appropriate public support instruments and the coordination of implementation where relevant.

ReVentas Ltd. further confirms that it will seek to maximize private commitment and funding for its initiatives in the first instance and will subsequently explore the use of existing public support instruments and subsidy schemes, where appropriate. Where such existing instruments do not sufficiently address any remaining viability gap, ReVentas Ltd. is prepared to engage in dialogue with the relevant public stakeholders on potential cluster-specific tailor-made support arrangements.

ReVentas Ltd. believes that the implementation of the Clusterplan and the associated projects can make a significant contribution to strengthening Chemelot's competitiveness, accelerating the low-carbon and circular transition of the cluster, and reinforcing its long-term strategic relevance for the Netherlands and the European Union.

This letter is intended solely as an expression of support in principle for the Chemelot Clusterplan and its overall direction. It is explicitly non-binding and does not:

- Create or imply any legal obligation or commitment for ReVentas Ltd. to invest, to enter into specific contracts, or to accept specific terms;

- Replace or prejudge any internal approvals, corporate governance processes or investment decisions of ReVentas Ltd.;

- Constitute any form of guarantee, surety or legally enforceable undertaking towards any public or private party.

Any concrete commitments by ReVentas Ltd. regarding specific projects, investments or contractual arrangements will be subject to:

Docusign Envelope ID: 81160025-63C8-46E9-9637-1D18C887DDC6

- Separate negotiations and mutually agreed, legally binding documentation (where applicable);
- Usual internal decision-making procedures of ReVentas Ltd.;
- Satisfactory regulatory, market and financing conditions.

ReVentas Ltd. is, however, prepared to continue engaging constructively with Stichting Chemelot, the Province of Limburg, the Dutch Government and where relevant other site users to:

- Further elaborate and, where appropriate, update the Chemelot Clusterplan;
- Contribute to the development of concrete implementation arrangements for the identified projects and enabling measures;

Yours faithfully,

DocuSigned by:
Tom Rose
CE0007707586469...

Mr. T. Rose

CEO

ReVentas Ltd.

Docusign Envelope ID: F8CCB922-1B7A-4EA0-9025-5D17EE144BC5

RWE Generation NL B.V.

Geleen, April 13, 2026

To:
The State Secretary for Economic Affairs and Climate
Ministry of Economic Affairs and Climate (EZK)
and
The Provincial Executive of Limburg

Re: Chemelot Clusterplan

Dear Madam/Sir,

On behalf of RWE Generation NL B.V. a site user at the Chemelot industrial cluster in Geleen, we hereby express our support for the Chemelot Clusterplan dated April 7, 2026 as coordinated by Stichting Chemelot together with the Province of Limburg, the Ministry of Economic Affairs and Climate and the Chemelot site users.

RWE Generation NL B.V. endorses the overall ambition and direction of the Chemelot Cluster, in particular:

- To maintain Chemelot as a competitive and relevant chemical cluster in Europe, including maintaining and growing the production of *EU-critical chemicals (currently 8)* and *a growing number of unique value chains (currently 5)*;

- To transition towards a low-carbon and circular chemical cluster by 2045 in line with Chemelot's climate and circularity ambitions, while safeguarding industrial activity and employment;

RWE Generation NL B.V. supports the Clusterplan as a robust framework for the long-term development of Chemelot and its role in enabling future private investments and the transition towards a competitive, low-carbon, and circular industrial cluster.

In this context, RWE Generation NL B.V. supports the inclusion of its company-specific projects and initiatives as reflected in the Clusterplan, including RWE FUREC, and is prepared to continue exploring their further development and potential implementation in constructive dialogue with the relevant public stakeholders.

RWE Generation NL B.V. previously signed the process commitment letter dated February 12, 2026 and confirms that it has cooperated in this process, provided input to the Clusterplan, and agrees to the inclusion of the information it has shared as part of the Clusterplan and its further use in this context under the confidentiality provisions as described in the process commitment letter.

RWE Generation NL B.V. is furthermore willing to cooperate in the next steps around the realization and possible further elaboration of the Clusterplan, including the refinement of project details, the exploration of appropriate public support instruments and the coordination of implementation where relevant.

RWE Generation NL B.V. further confirms that it will seek to maximize private commitment and funding for its initiatives in the first instance and will subsequently explore the use of existing public support instruments and subsidy schemes, where appropriate. Where such existing instruments do not sufficiently address any remaining viability gap, RWE Generation NL B.V. is prepared to engage in dialogue with the relevant public stakeholders on potential cluster-specific tailor-made support arrangements.

RWE Generation NL B.V. believes that the implementation of the Clusterplan and the associated projects can make a significant contribution to strengthening Chemelot's competitiveness, accelerating the low-carbon and circular transition of the cluster, and reinforcing its long-term strategic relevance for the Netherlands and the European Union.

This letter is intended solely as an expression of support in principle for the Chemelot Clusterplan and its overall direction. It is explicitly non-binding and does not:

- Create or imply any legal obligation or commitment for RWE Generation NL B.V. to invest, to enter into specific contracts, or to accept specific terms;

- Replace or prejudge any internal approvals, corporate governance processes or investment decisions of RWE Generation NL B.V.;

- Constitute any form of guarantee, surety or legally enforceable undertaking towards any public or private party.

Any concrete commitments by RWE Generation NL B.V. regarding specific projects, investments or contractual arrangements will be subject to:

Docusign Envelope ID: F8CCB922-1B7A-4EA0-9025-5D17EE144BC5

- Separate negotiations and mutually agreed, legally binding documentation (where applicable);
- Usual internal decision-making procedures of RWE Generation NL B.V.;
- Satisfactory regulatory, market and financing conditions.

RWE Generation NL B.V. is, however, prepared to continue engaging constructively with Stichting Chemelot, the Province of Limburg, the Dutch Government and where relevant other site users to:

- Further elaborate and, where appropriate, update the Chemelot Clusterplan;
- Contribute to the development of concrete implementation arrangements for the identified projects and enabling measures;

Yours faithfully,

DocuSigned by:
Edgar Louis
EC6165E33CC1430...

Mr. E. Louis
Director

RWE Generation NL B.V.

Ondertekend door:
48952AB5A9A1480...

Mr. T. Douma
Director

RWE Generation NL B.V.

Docusign Envelope ID: E75EFE14-7CFC-4A1F-B620-E0F3E61BE5CE

SABIC Petrochemicals B.V.

Geleen, April 16, 2026

To:
The State Secretary for Economic Affairs and Climate
Ministry of Economic Affairs and Climate (EZK)
and
The Provincial Executive of Limburg

Re: Chemelot Clusterplan

Dear Madam/Sir,

On behalf of SABIC Petrochemicals B.V. a site user at the Chemelot industrial cluster in Geleen, we hereby express our support for the Chemelot Clusterplan dated April 7, 2026 as coordinated by Stichting Chemelot together with the Province of Limburg, the Ministry of Economic Affairs and Climate and the Chemelot site users.

SABIC Petrochemicals B.V. endorses the overall ambition and direction of the Chemelot Cluster, in particular:

- To maintain Chemelot as a competitive and relevant chemical cluster in Europe, including maintaining and growing the production of *EU-critical chemicals (currently 8)* and *a growing number of unique value chains (currently 5)*;

- To transition towards a low-carbon and circular chemical cluster by 2045 in line with Chemelot's climate and circularity ambitions, while safeguarding industrial activity and employment;

SABIC Petrochemicals B.V. supports the Clusterplan as a robust framework for the long-term development of Chemelot and its role in enabling future private investments and the transition towards a competitive, low-carbon, and circular industrial cluster.

In this context, SABIC Petrochemicals B.V. supports the inclusion of its company-specific projects and initiatives as reflected in the Clusterplan, including SABIC C3 steam compressor and is prepared to continue exploring their further development and potential implementation in constructive dialogue with the relevant public stakeholders.

SABIC Petrochemicals B.V. previously signed the process commitment letter dated February 13, 2026 and confirms that it has cooperated in this process, provided input to the Clusterplan, and agrees to the inclusion of the information it has shared as part of the Clusterplan and its further use in this context under the confidentiality provisions as described in the process commitment letter.

SABIC Petrochemicals B.V. is furthermore willing to cooperate in the next steps around the realization and possible further elaboration of the Clusterplan, including the refinement of project details, the exploration of appropriate public support instruments and the coordination of implementation where relevant.

SABIC Petrochemicals B.V. further confirms that it will seek to maximize private commitment and funding for its initiatives in the first instance and will subsequently explore the use of existing public support instruments and subsidy schemes, where appropriate. Where such existing instruments do not sufficiently address any remaining viability gap, SABIC Petrochemicals B.V. is prepared to engage in dialogue with the relevant public stakeholders on potential cluster-specific tailor-made support arrangements.

SABIC Petrochemicals B.V. believes that the implementation of the Clusterplan and the associated projects can make a significant contribution to strengthening Chemelot's competitiveness, accelerating the low-carbon and circular transition of the cluster, and reinforcing its long-term strategic relevance for the Netherlands and the European Union.

This letter is intended solely as an expression of support in principle for the Chemelot Clusterplan and its overall direction. It is explicitly non-binding and does not:

- Create or imply any legal obligation or commitment for SABIC Petrochemicals B.V. to invest, to enter into specific contracts, or to accept specific terms;

- Replace or prejudge any internal approvals, corporate governance processes or investment decisions of SABIC Petrochemicals B.V.;

- Constitute any form of guarantee, surety or legally enforceable undertaking towards any public or private party.

Any concrete commitments by SABIC Petrochemicals B.V. regarding specific projects, investments or contractual arrangements will be subject to:

Docusign Envelope ID: E75EFE14-7CFC-4A1F-B620-E0F3E61BE5CE

- Separate negotiations and mutually agreed, legally binding documentation (where applicable);
- Usual internal decision-making procedures of SABIC Petrochemicals B.V.;
- Satisfactory regulatory, market and financing conditions.

SABIC Petrochemicals B.V. is, however, prepared to continue engaging constructively with Stichting Chemelot, the Province of Limburg, the Dutch Government and where relevant other site users to:

- Further elaborate and, where appropriate, update the Chemelot Clusterplan;
- Contribute to the development of concrete implementation arrangements for the identified projects and enabling measures;

Yours faithfully,

Signed by:
Ronald Verrips
9C79DA5D2F2E413...

Mr. R. Verrips

Site Director Geleen

SABIC Petrochemicals B.V.

Docusign Envelope ID: 2E8CCD9B-252D-44D9-B2A9-D224FBFEE1DB

Utility Support Group (USG) B.V.

Geleen, April 13, 2026

To:
The State Secretary for Economic Affairs and Climate
Ministry of Economic Affairs and Climate (EZK)
and
The Provincial Executive of Limburg

Re: Chemelot Clusterplan

Dear Madam/Sir,

On behalf of Utility Support Group (USG) B.V. a site user at the Chemelot industrial cluster in Geleen, we hereby express our support for the Chemelot Clusterplan dated April 7, 2026 as coordinated by Stichting Chemelot together with the Province of Limburg, the Ministry of Economic Affairs and Climate and the Chemelot site users.

Utility Support Group (USG) B.V. endorses the overall ambition and direction of the Chemelot Cluster, in particular:

- To maintain Chemelot as a competitive and relevant chemical cluster in Europe, including maintaining and growing the production of *EU-critical chemicals (currently 8)* and *a growing number of unique value chains (currently 5)*;

- To transition towards a low-carbon and circular chemical cluster by 2045 in line with Chemelot's climate and circularity ambitions, while safeguarding industrial activity and employment;

Utility Support Group (USG) B.V. supports the Clusterplan as a robust framework for the long-term development of Chemelot and its role in enabling future private investments and the transition towards a competitive, low-carbon, and circular industrial cluster.

In this context, Utility Support Group (USG) B.V. supports the inclusion of its company-specific projects and initiatives as reflected in the Clusterplan, including USG – Competitive and futureproof utilities, USG Flocculator, USG H2 grid & national connection, USG/Circle CO2 grid & national connection, USG/TenneT 380 kV connection and USG START, and is prepared to continue exploring their further development and potential implementation in constructive dialogue with the relevant public stakeholders.

Utility Support Group (USG) B.V. previously signed the process commitment letter dated February 11, 2026 and confirms that it has cooperated in this process, provided input to the Clusterplan, and agrees to the inclusion of the information it has shared as part of the Clusterplan and its further use in this context under the confidentiality provisions as described in the process commitment letter.

Utility Support Group (USG) B.V. is furthermore willing to cooperate in the next steps around the realization and possible further elaboration of the Clusterplan, including the refinement of project details, the exploration of appropriate public support instruments and the coordination of implementation where relevant.

Utility Support Group (USG) B.V. further confirms that it will seek to maximize private commitment and funding for its initiatives in the first instance and will subsequently explore the use of existing public support instruments and subsidy schemes, where appropriate. Where such existing instruments do not sufficiently address any remaining viability gap, Utility Support Group (USG) B.V. is prepared to engage in dialogue with the relevant public stakeholders on potential cluster-specific tailor-made support arrangements.

Utility Support Group (USG) B.V. believes that the implementation of the Clusterplan and the associated projects can make a significant contribution to strengthening Chemelot's competitiveness, accelerating the low-carbon and circular transition of the cluster, and reinforcing its long-term strategic relevance for the Netherlands and the European Union.

This letter is intended solely as an expression of support in principle for the Chemelot Clusterplan and its overall direction. It is explicitly non-binding and does not:

- Create or imply any legal obligation or commitment for Utility Support Group (USG) B.V. to invest, to enter into specific contracts, or to accept specific terms;

- Replace or prejudge any internal approvals, corporate governance processes or investment decisions of Utility Support Group (USG) B.V.;

- Constitute any form of guarantee, surety or legally enforceable undertaking towards any public or private party.

Docusign Envelope ID: 2E8CCD9B-252D-44D9-B2A9-D224FBFEE1DB

Any concrete commitments by Utility Support Group (USG) B.V. regarding specific projects, investments or contractual arrangements will be subject to:

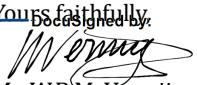
- Separate negotiations and mutually agreed, legally binding documentation (where applicable);
- Usual internal decision-making procedures of Utility Support Group (USG) B.V.;
- Satisfactory regulatory, market and financing conditions.

Utility Support Group (USG) B.V. is, however, prepared to continue engaging constructively with Stichting Chemelot, the Province of Limburg, the Dutch Government and where relevant other site users to:

- Further elaborate and, where appropriate, update the Chemelot Clusterplan;
- Contribute to the development of concrete implementation arrangements for the identified projects and enabling measures;

Yours faithfully,

DocuSigned by:



3EDD0FC03BB24EE...

Mr. W.P.M. Vermijs

CEO

Utility Support Group (USG) B.V.